



The Greening of Corporate IT

Sun's Eco-Innovation Initiative

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Sun Systems Practice





Today's Topics

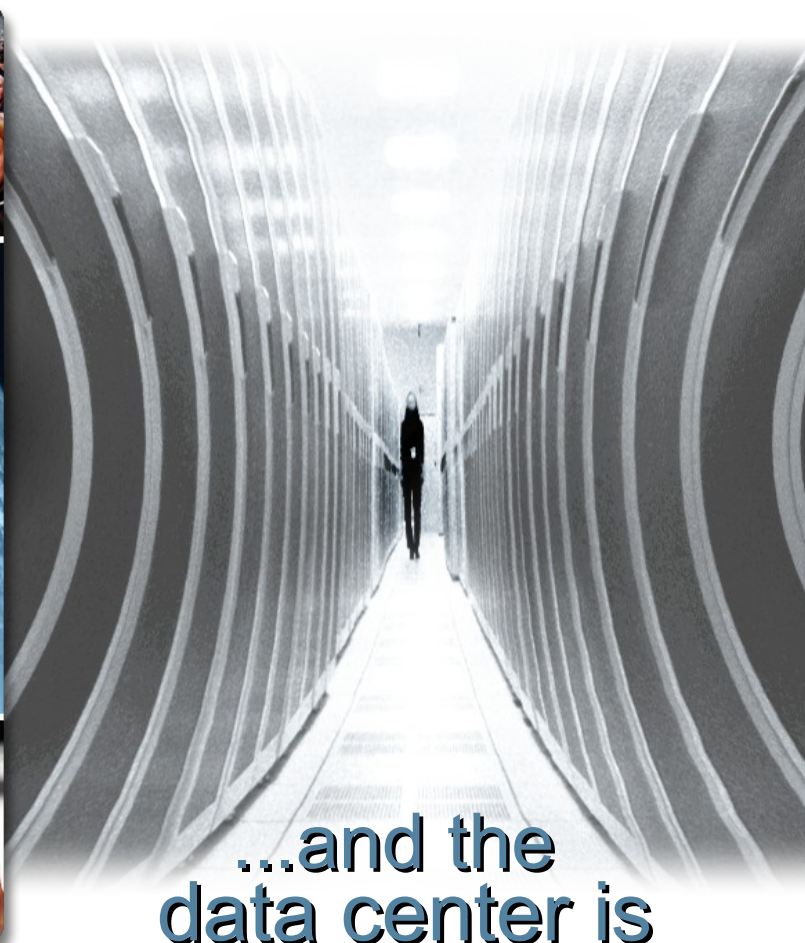
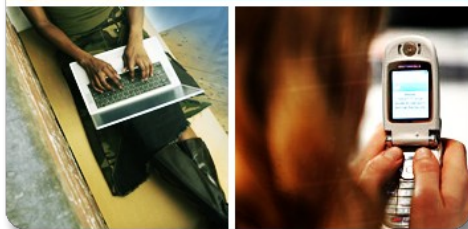
- Today's Eco Challenges
- Eco-responsibility @ Sun
- The Opportunities – Examples from Sun
- Sun's Eco-Innovation Initiative
- Helping Customers - Virtualization Technologies and Eco-Services
- More Sessions - Sun's 4S's

What's Going On In The Data Center?

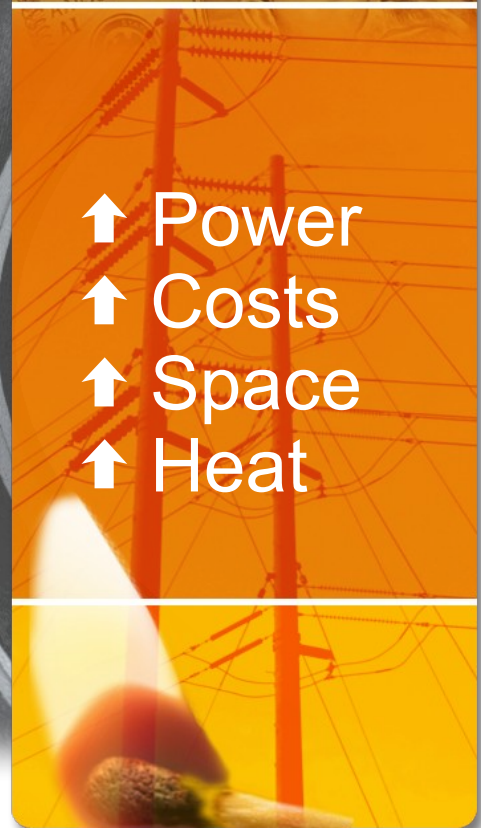
Demand explosion and Supply Limits Are Colliding...



- ↑ Demand
- ↑ Users
- ↑ Services
- ↑ Access



...and the
data center is
right in the middle!



- ↑ Power
- ↑ Costs
- ↑ Space
- ↑ Heat

What Customers Are Telling Us

Power and cooling
constraints are
very real issues

Energy costs are
draining the bottom
line

Disaster recovery
planning is
non-negotiable

Sprawling IT
infrastructure is
increasingly hard
to manage


Ability to deploy
new services is
critical to
remain competitive

Underutilized,
inefficient systems
are limiting
business growth



Eco-concerns





Eco – It's About Economics, Ecology AND the Ecosystem

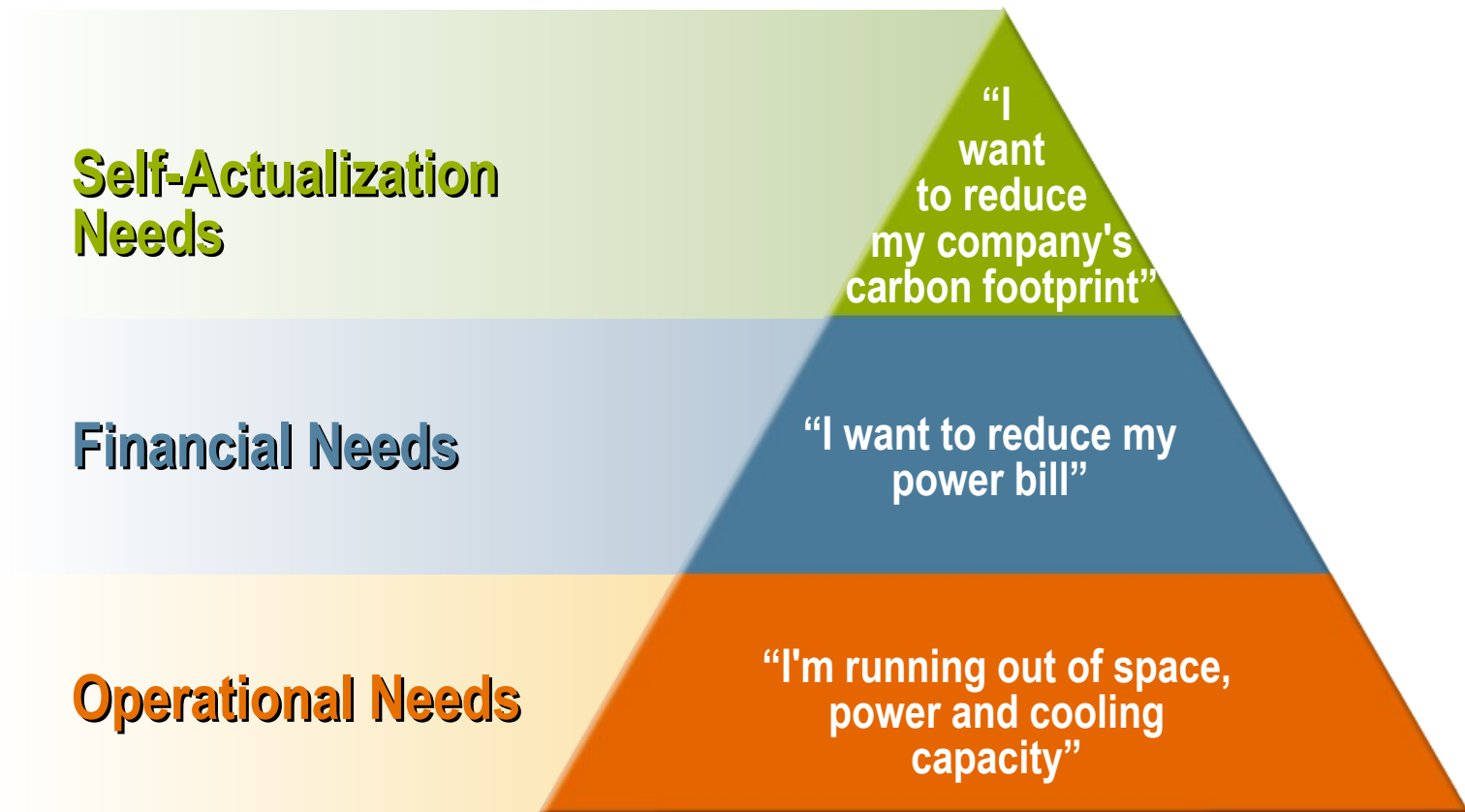
Is Computing Sustainable?

- Three reasons to say “No” today
- > Energy and natural resources to make the products
 - > Electricity to run them
 - > Energy and waste during recycle and disposal

Some Frightening Statistics

- US DC's server count grew from 5.6M -> 10.3M from 2000-2005, expected to reach 41M by 2010 (a 700% increase in just 15 years)
- Edge-compute devices are expected to grow at 5-10x PCs through 2009
- Today's average server requires 4x the power 10 years ago
- Power consumption/costs in DC's doubled from 2000-2005
- ~30% of IT operating budgets are applied to electrical costs.
- 80% of Global DCs are constrained in the areas of power, cooling and/or floorspace
- Constructing a new DC costs approx. \$1000/ft². This equates to ~\$40000 per rack, or ~\$2400 for a typical server

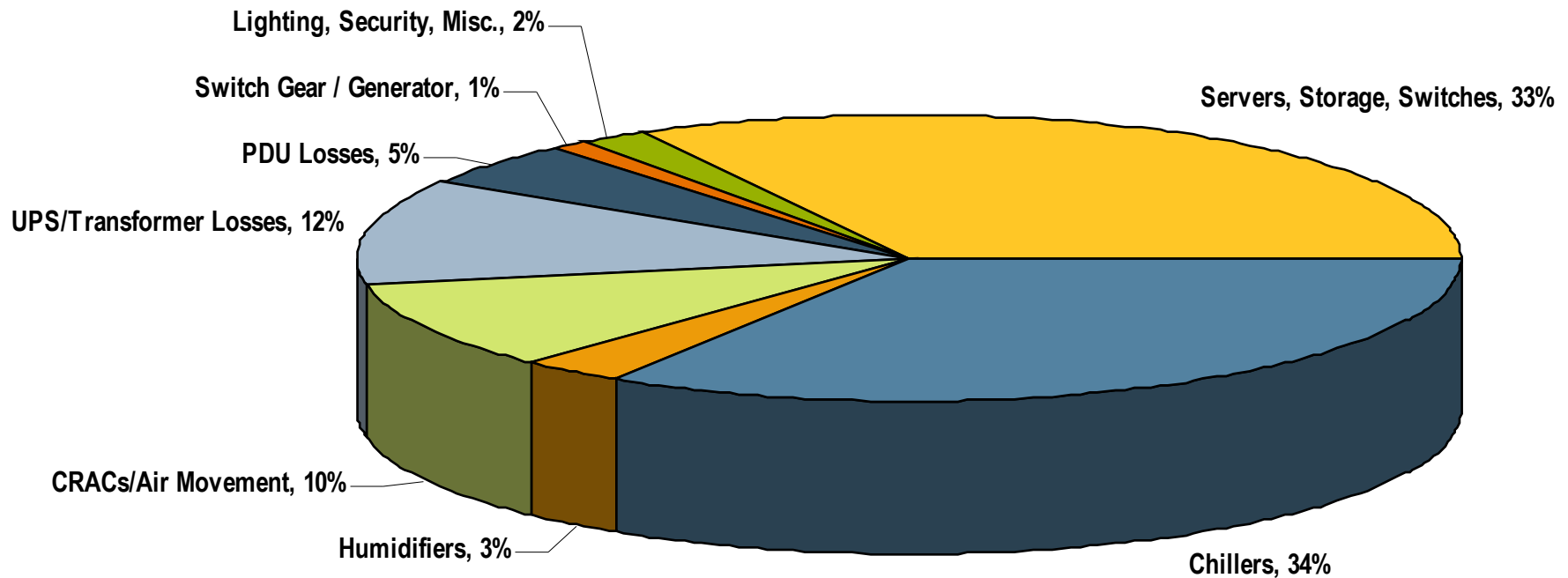
Customer Perspectives: Maslowian Hierarchy of Data Center Operators



Pragmatic Customers



Where Does the Power in a Data Center Go?



The Datacenter Power Picture

Sun's Broomfield, CO datacenter (May 2006)

	Power (kW)	Notes
Power out of Utility	1236	
Power lost in distribution	36	3% loss
Power into Sun datacenter	1200	
Power for air conditioning	209	
Power lost in distribution	277	
Power into servers, storage	714	
Power lost to server power supplies	107	15% loss
Usable DC power for servers	607	
% Usable power	49%	

Utilization?

Data Centers are Wasteful

1) Data Centers require huge energy – enough to power entire towns

2) 415 Billion Kilowatt Hours used by U.S.A DCs in 2006 (IDC)

3) Saving 25% of this would save @ \$12 Billion p.a.

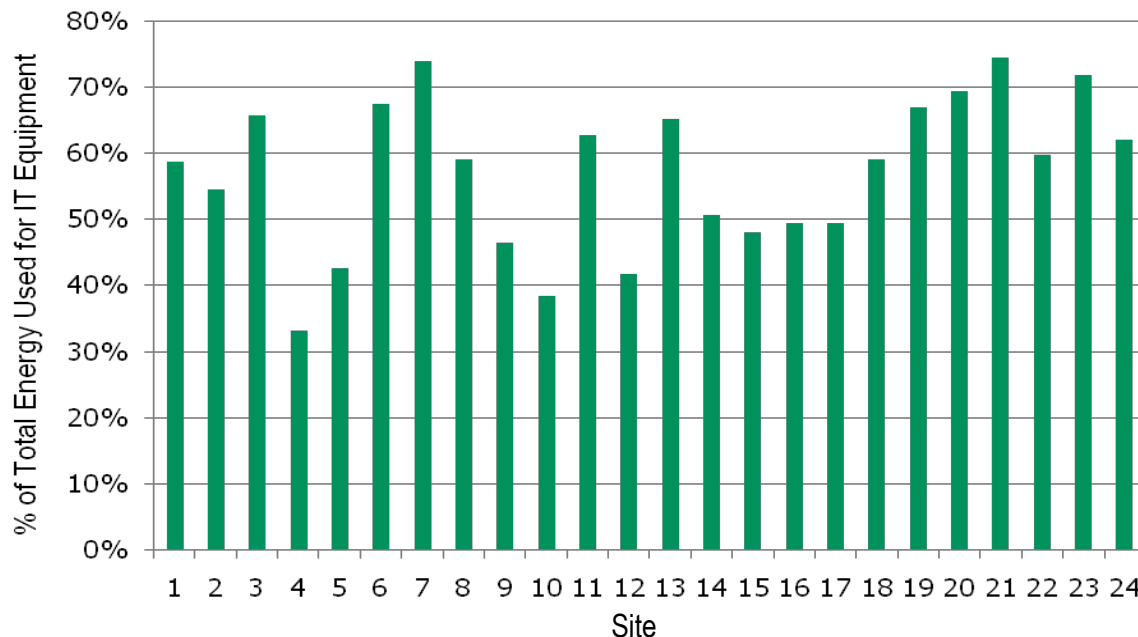
4) Worse, massive burning at source yields very little energy to the IT destination

5) Estimates of DC consumption range from 2% of all carbon to 5% of commercial energy

Cost to power 1MW input for a year	\$1,400,000
Traditional 1800 server DC Power	5MWhr
Coal Used per day/ year	61 / 22k Tons
CO2 Emitted per day/ year	182 / 67k Tons
Coal to Electricity Conversion	70% Loss
Energy in DC used by Cooling/ UPS	65%
Energy Used to Power IT Equipment	35%
Storage Usage Factor	30% utilized
Server Usage Factor	15% utilized
Coal to Effective DC Energy Used	1.5%

Inter-site Variations

- Large variations between sites (and surveys) make it difficult to talk about a 'typical' site:
 - > LBNL found a range of 33 – 75% in total energy use by IT equipment*
 - > Average site used 57% for IT*
 - > 33% of sites use more energy for facilities than IT*

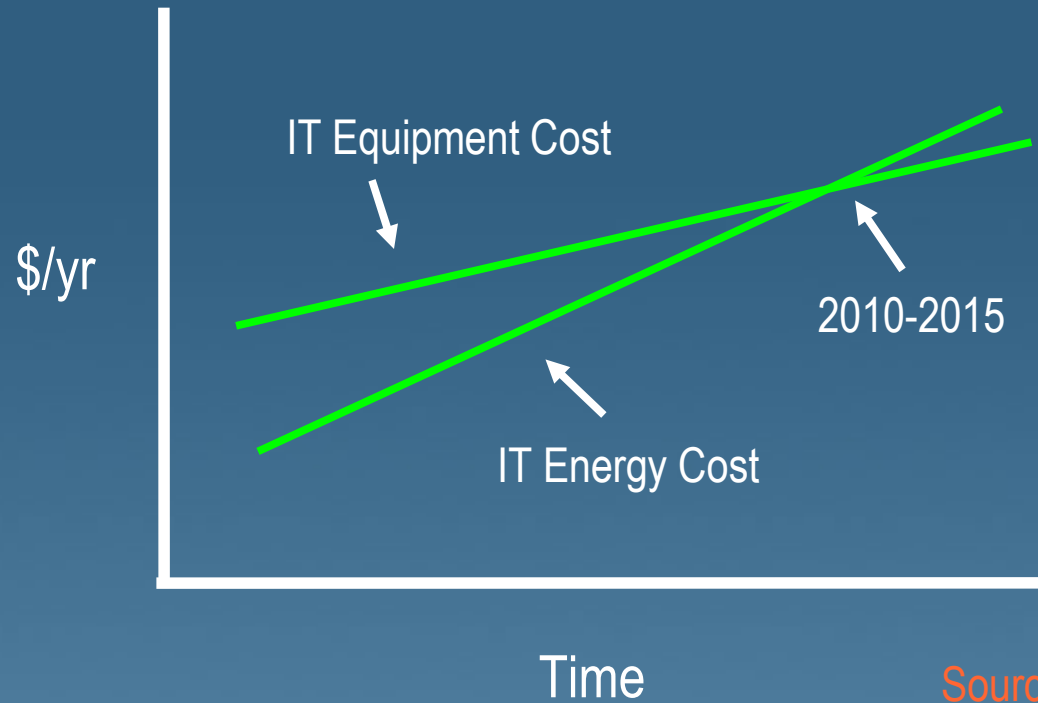


Facilities power less than IT power

Facilities power more than IT power

*LBNL Benchmarking of 24 Data Centers

Energy Costs Rising

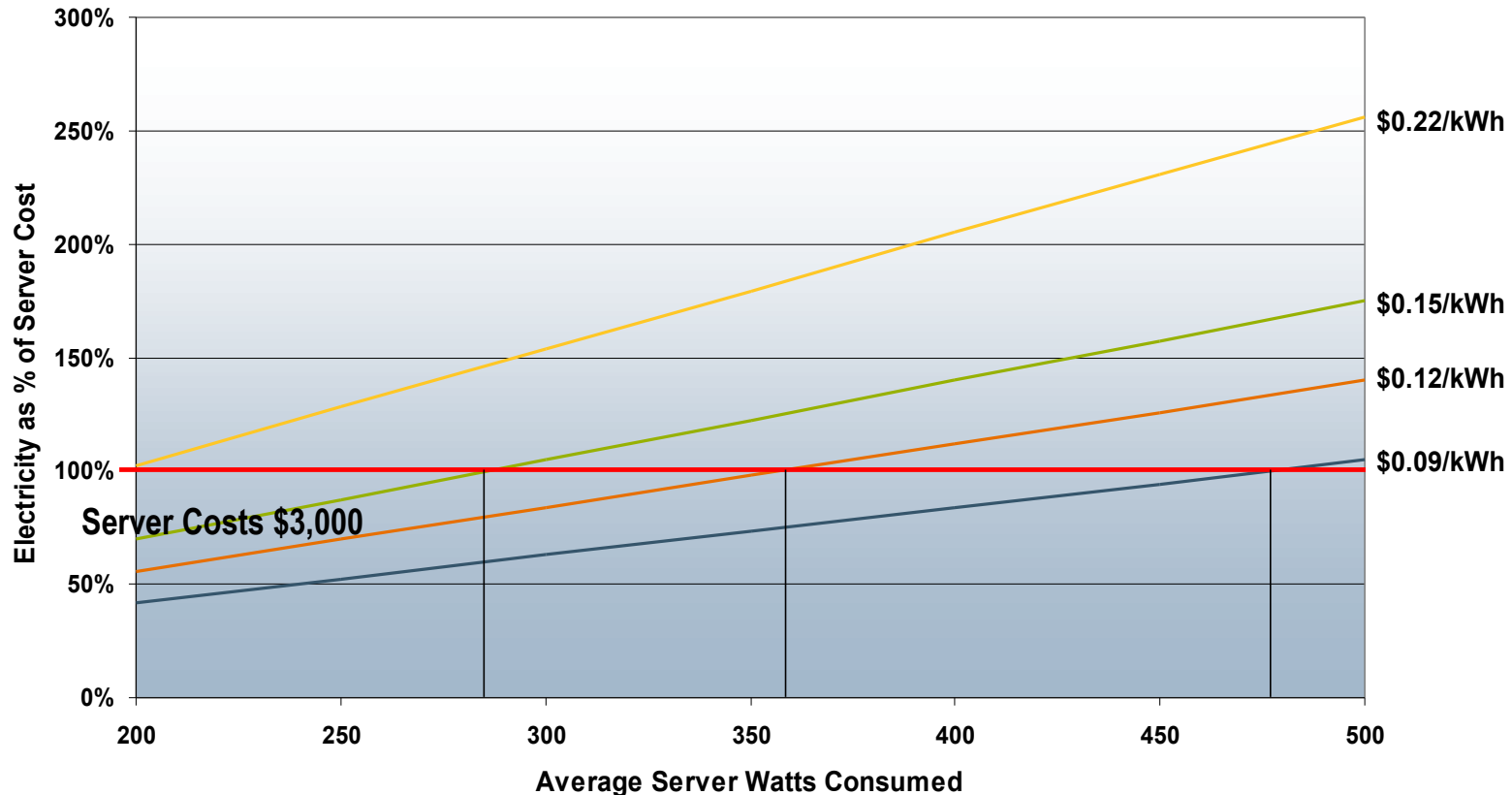


Source: IDC

Increasing power density is shifting the balance of cost

When OPEX Overtakes CAPEX

Electricity OPEX as % of Server CAPEX Over Server Lifetime of 4 Years



The cost of operating a server will exceed the cost of buying it between 2010-2015 - IDC

Environmental Impact

Sun Datacenter

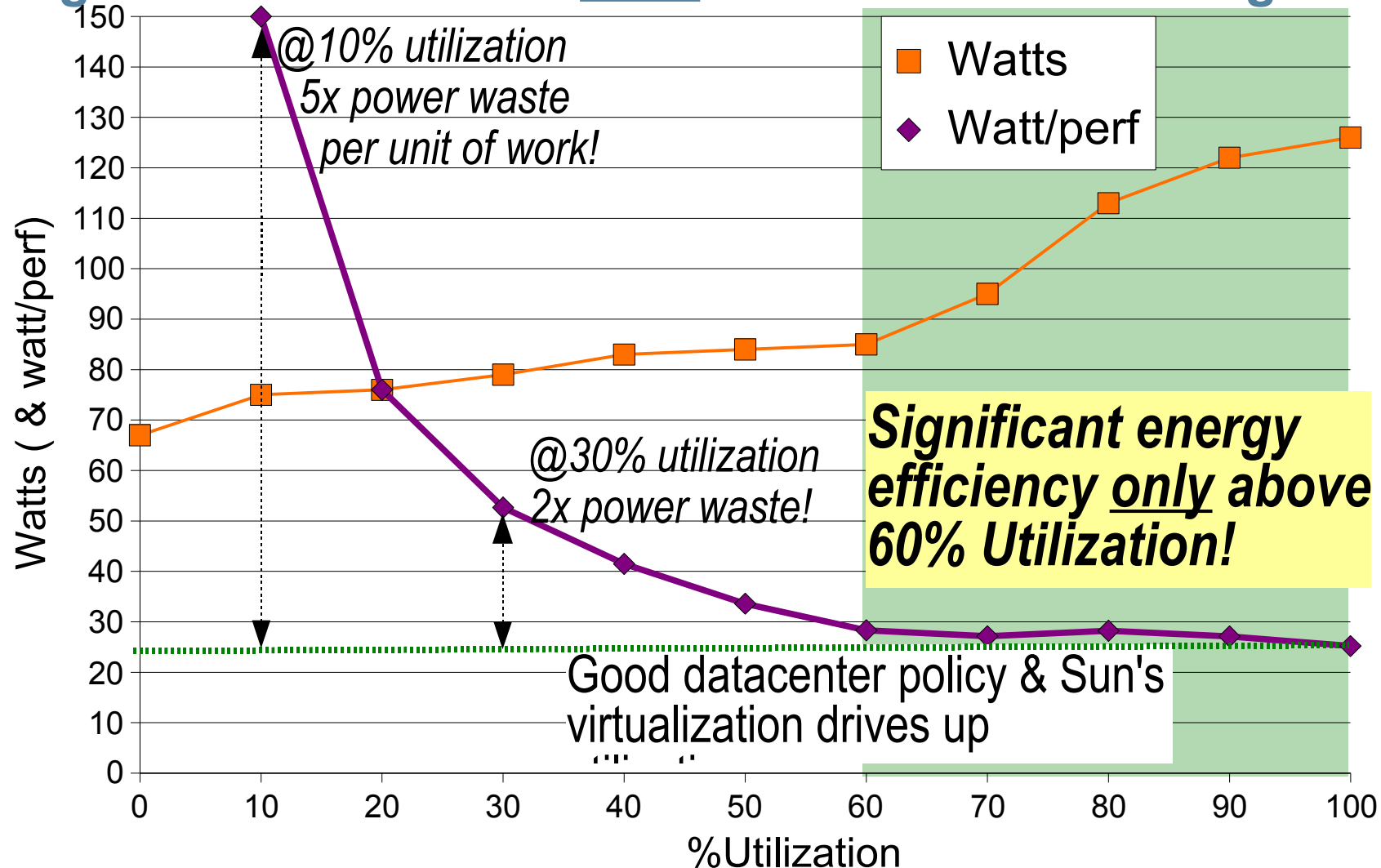
- 2006
- 10.5M kWh
- 10K tons of CO₂

WW Datacenters

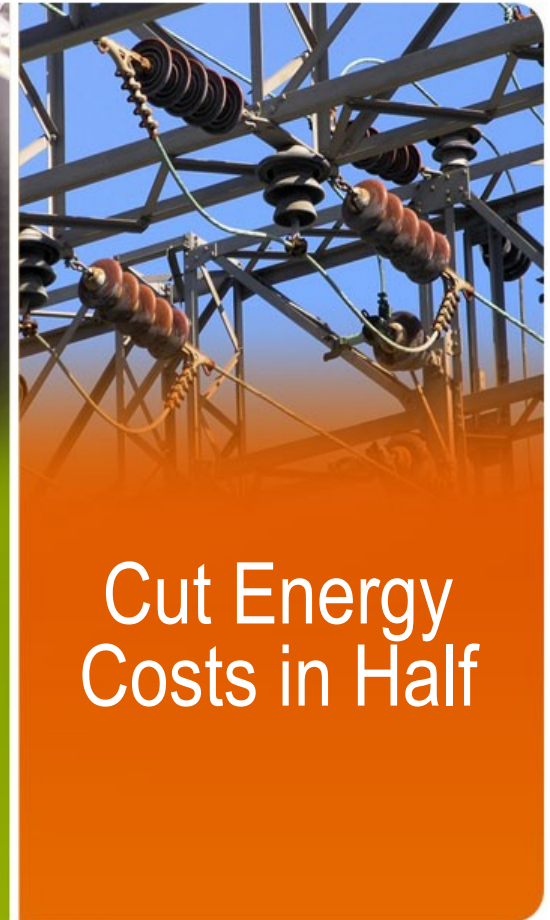
- 2006
- 290B kWh
- 200M tons of CO₂

Energy Waste at Low Utilization:

High %Utilization Saves More than Best Power Saving HW/SW



The Opportunity



New Data Center Partner Ecosystem

OLD DATA CENTER PARTNERS

NEW DATA CENTER PARTNERS



Sun's Eco Innovation Initiative

Eco Responsibility at Sun



INNOVATE

Eco Friendly
Products and
Services



ACT

Environmentally
Conscious
Operations



SHARE

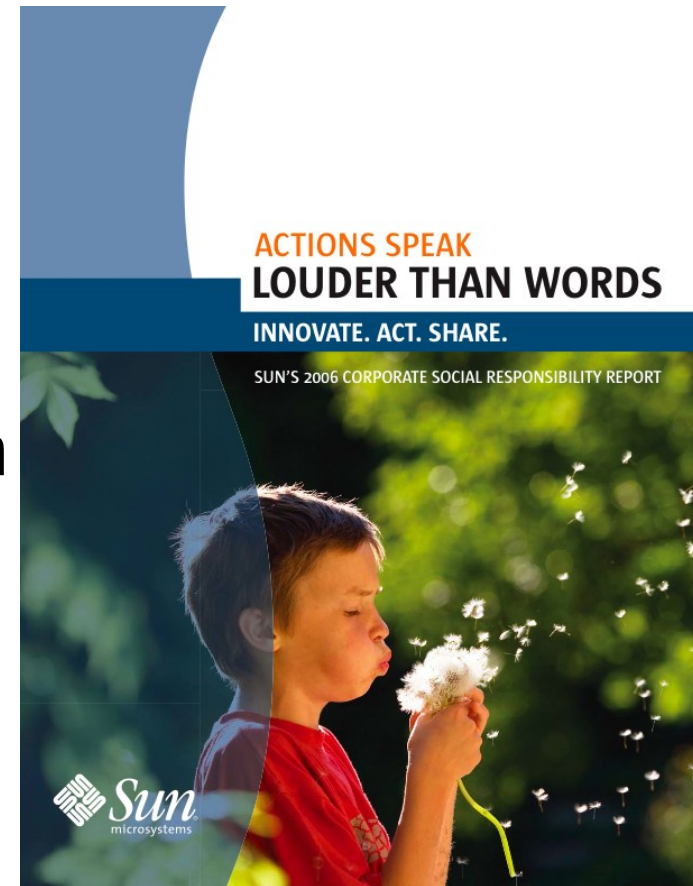
Applying
Transparency and
Open Source to
Environmental
Challenges

Our Strategy

1. Open, honest and transparent
2. Simplify the problem, drive economic value
3. Eco product leadership
4. It's not just servers and storage!
5. New services for the data center level
 - Air flow analysis and corrections
 - Environmental analysis and corrections
6. Be a leading example
7. Make it easy for our customers to return products for environmentally responsible lifecycle management

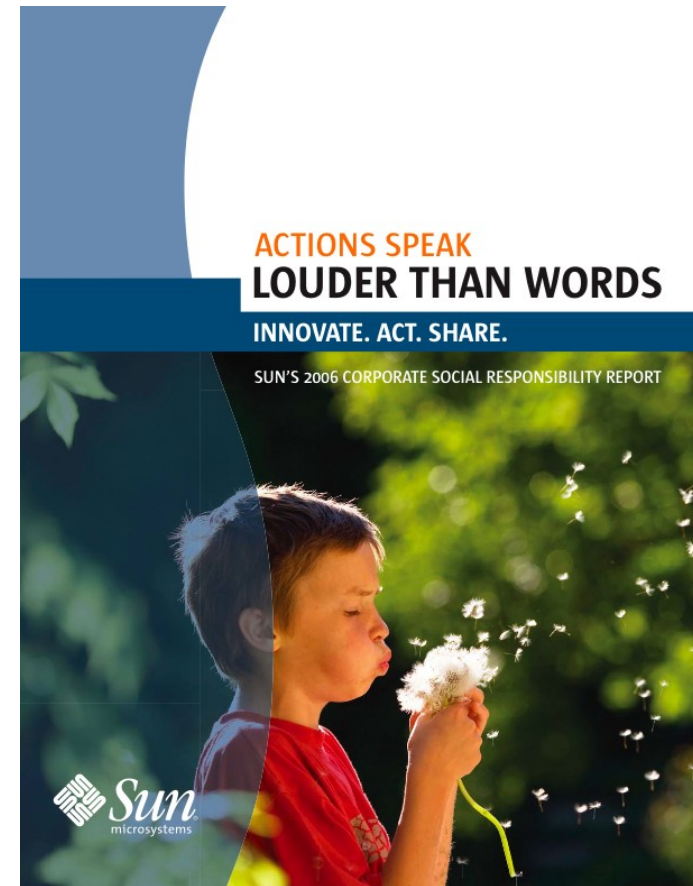
Sun's CSR Effort

- Sun has a history of Corporate Social Responsibility
 - > Now we're formalizing it
- Range of topics
 - > Some typical: corporate governance, diversity, supply chain
 - > Some unique: transparency, assistive technologies
- Sun's first formal CSR report out in Jan (sun.com/aboutsun/csr)
 - > Next update in September



Eco is Part of Sun's CSR Effort

- Wide ranging scope
 - > Industry consortiums
 - Green Grid
 - > Corporate Programs
 - iWork/OpenWork
 - Recycle/Reuse
 - > Product Innovations
 - Lower Energy, Higher performance
 - Broad technology use for Eco-benefit
 - > Customer shared
 - Best Practices, Lessons Learned
 - Tools, IP



The Green Grid

- A global consortium dedicated to developing and promoting energy efficiency for data centers by:
 - Defining meaningful, user-centric models and metrics
 - Developing standards, measurement methods, best practices and technologies to improve performance against the defined metrics
 - Promoting the adoption of energy efficient standards, processes, measurements and technologies
- A consortium bringing together industry leaders and end users from critical segments of the data center ecosystem to develop a unified voice around data center efficiency issues
- Memorandum of Understanding (MOU) signing with the Department of Energy (DOE)

Corporate Programs - Sun's Open Work Program for Employees

- > A Global, Location-Independent Program Providing Technologies, Workspaces, and Best Practices
- > 2005 EPA Award: 4th in Nation for Commuter Friendliness

PARTICIPATION

Flex Location Workers

Over 17,000 participants
Over 55% of Work Force

Flexible Offices

127 Locations Worldwide

BENEFITS

Real Estate

6,600 Seats Saved/Avoided
in FY06 = \$63.9M

Sun Ray - thin clients
Over \$24M Saved Annually
No-Cost Moves & Energy Savings

Carbon Reduction

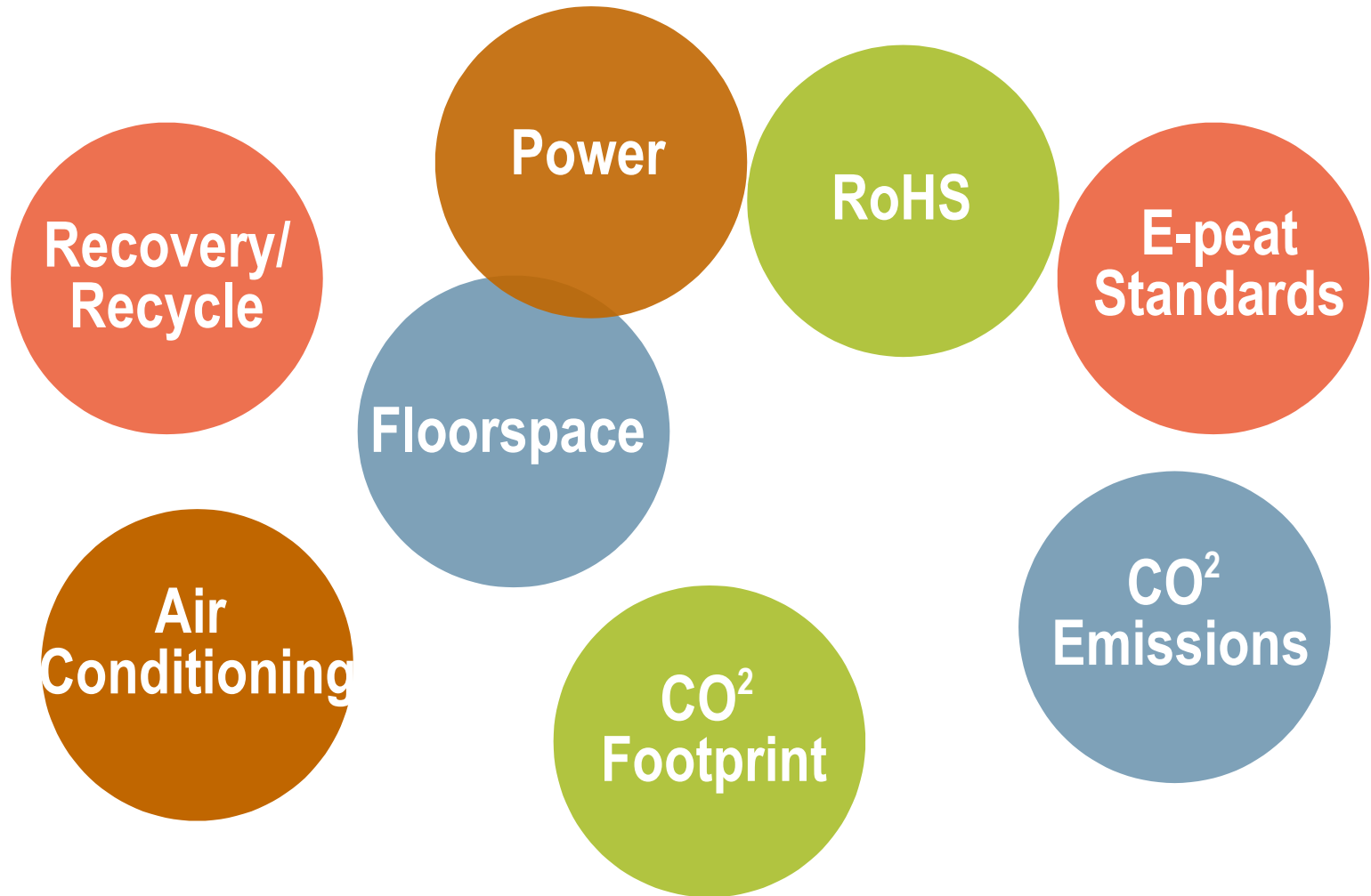
30,000 tons/year and growing

Green Datacenters

- Leading by example
- System upgrades and consolidation
 - > 60%+ reduction in ft²
 - > 60%+ reduction in utility \$
- Advanced cooling
- Eco-conscious site selection
- Green energy options
 - > Primary power
 - > Backup generation



Eco-concerns in Product Dev.



Federal EPEAT Program

- Electronic Product Environmental Assessment Tool (EPEAT) is a system designed to assist purchasers in the public and private sectors in evaluating, comparing and selecting desktop computers, notebooks and monitors based on their environmental attributes.
- EPEAT also provides a clear and consistent set of performance criteria for the design of products, and provides an opportunity for manufacturers to secure market recognition for efforts to reduce the environmental impact of its products.
- On January 24, 2007 President Bush signed Executive Order 13423 mandating federal agencies to buy EPEAT registered products. The Executive Order also includes other green purchasing and environmental improvement requirements.

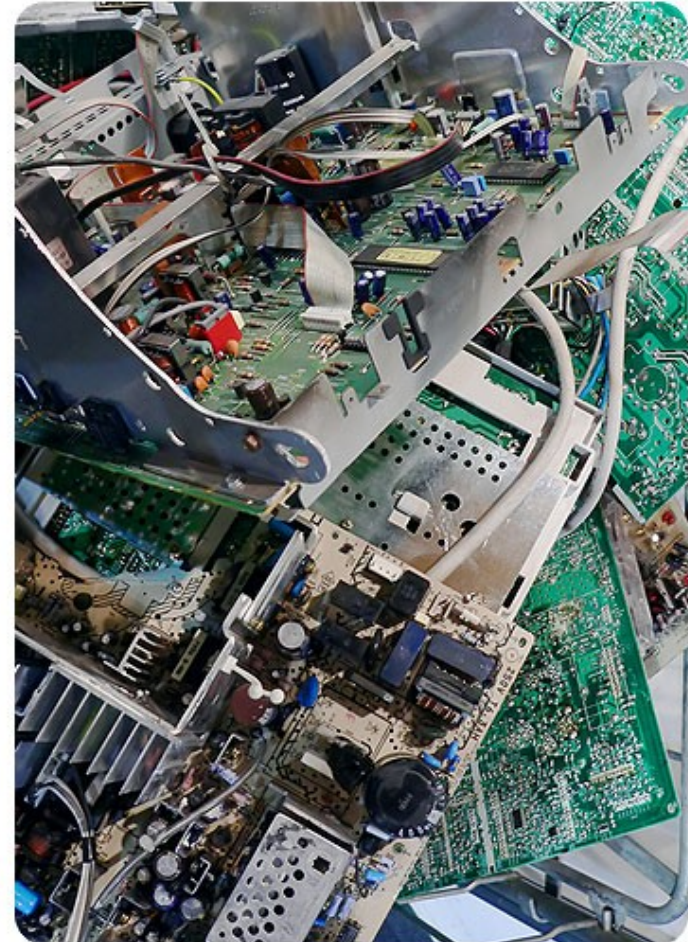
A close-up photograph of a green leaf, showing its veins and a dark stem, positioned on the left side of the slide. The leaf is partially cut off by the edge of the frame.

It Starts with Innovation

Product Life Cycle Management - eWaste and HazMat Leadership

- Design for disassembly, reuse and recycling
- Global takeback program
 - > Free return of products anywhere in the world
 - > Over 50% is reused
 - > All metal and plastic recycled
 - > Less than 5% enters waste stream
- WEEE and RoHS compliant

European WEEE Directive sets target that 65% of IT equipment must be recycled*

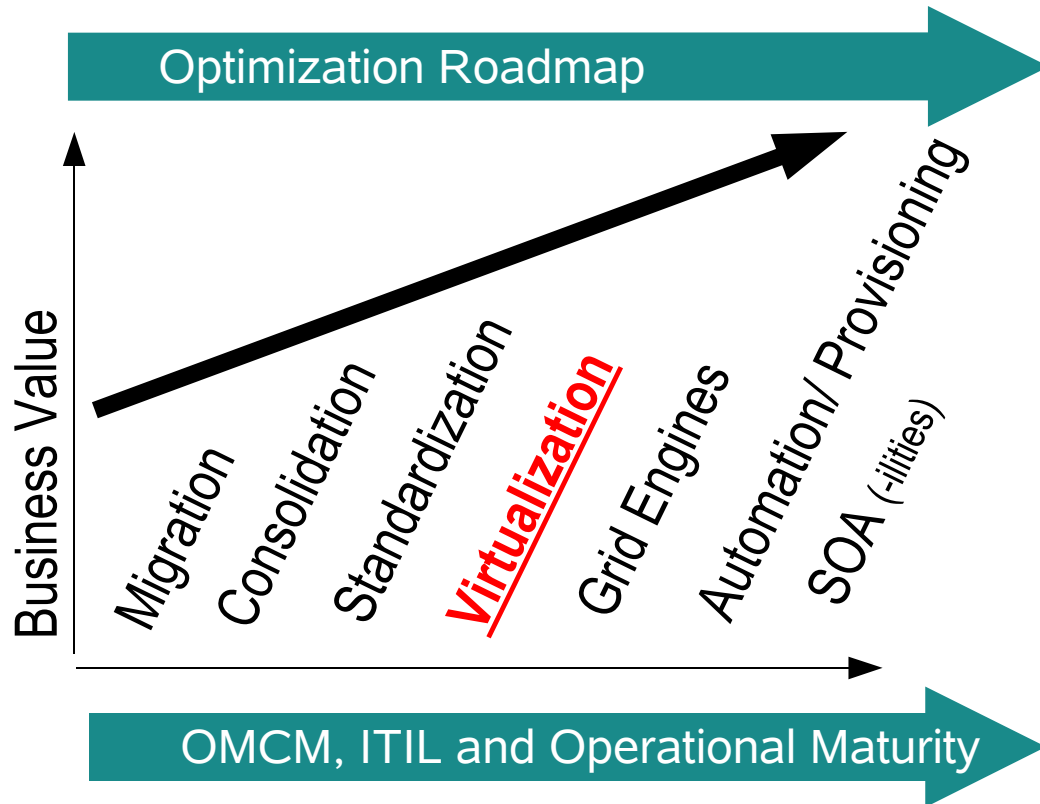


Optimization Drivers Change....

- **Early 2000 - Reduce cost**
 - > Excess capacity from Dot-com bust
 - > Changing business models
- **2003-05 – Business agility**
 - > Improve business metrics (-ilities)
 - > Continue to manage costs
- **2006-present**
 - > Eco-concerns come front and center
 - > Manageability a concern
 - > Data center facilities are tactical issues
- **Future - Deliver business value**
 - > Within context of eco-concerns and regulations
 - > RoA, costs management
 - > Business enabler
 - > Disaster recovery



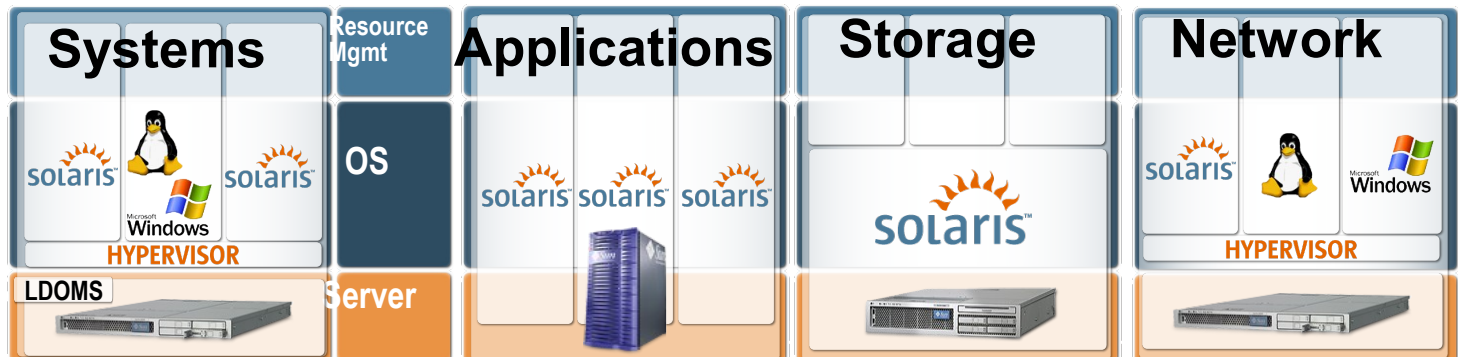
Elements of Datacenter Optimization



Tomorrow's Optimized DC

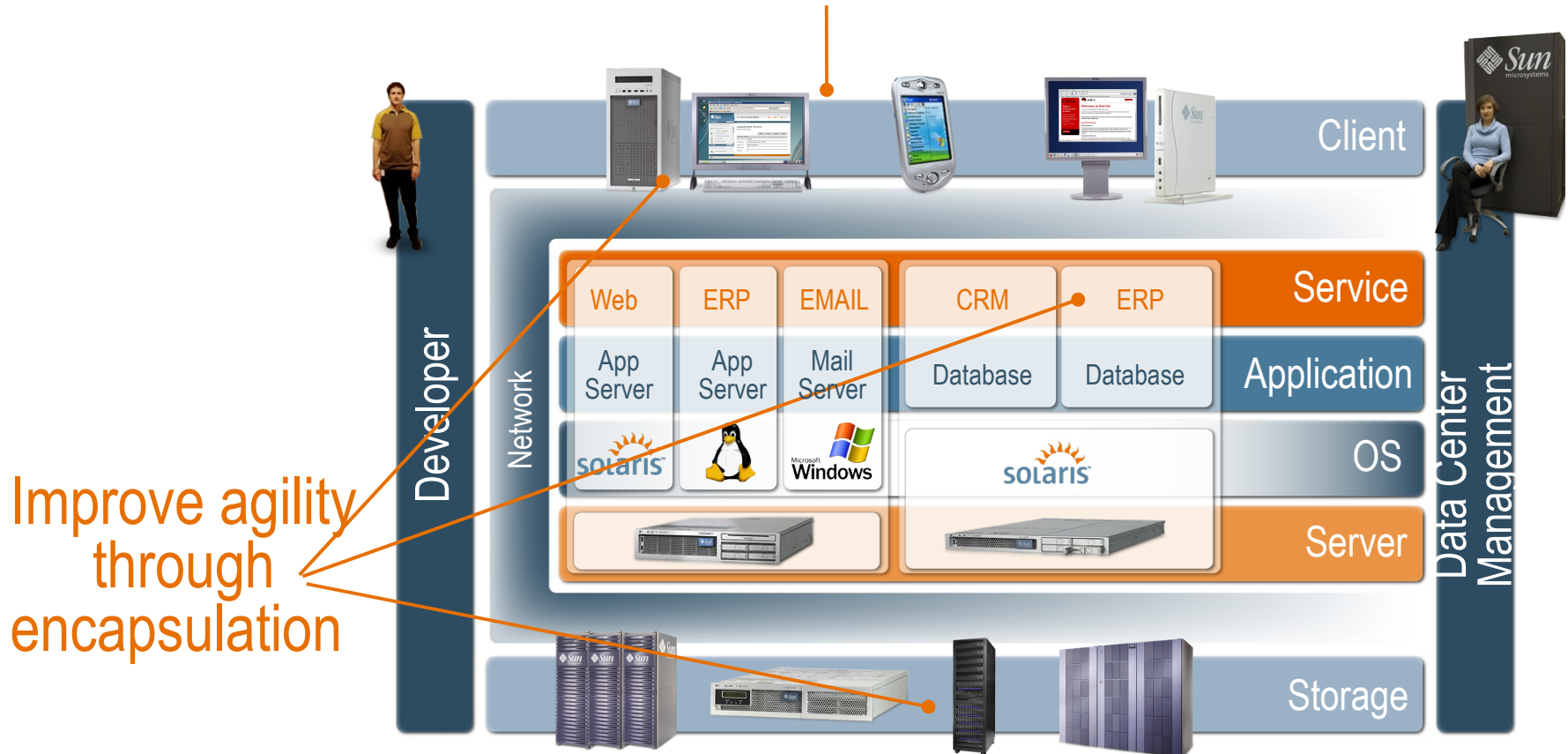
Higher Business Value
 Improved Business Servicing
 Architectural Simplicity
 Lower costs & facility req.
 Better Manageability
 High Service predictability
 Utility-type
 Provisionable
 Highly Optimized
 Highly utilized
 Highly Virtualized

Address Key
 Portions or
 All of the
 Architecture



The Vision: *Virtualize Everywhere*

Maximize system resources
across entire Datacenter



Innovate: Sun Eco Solutions

Beyond the Box

Desktop



Sun Ray 2

Datacenter



Sun Fire x4600



Sun Fire x4500



Sun Fire
T1000/2000



SunBlade
6000



Sun Fire x64

Data Archive



Sun
StorageTek
6540
Disk array

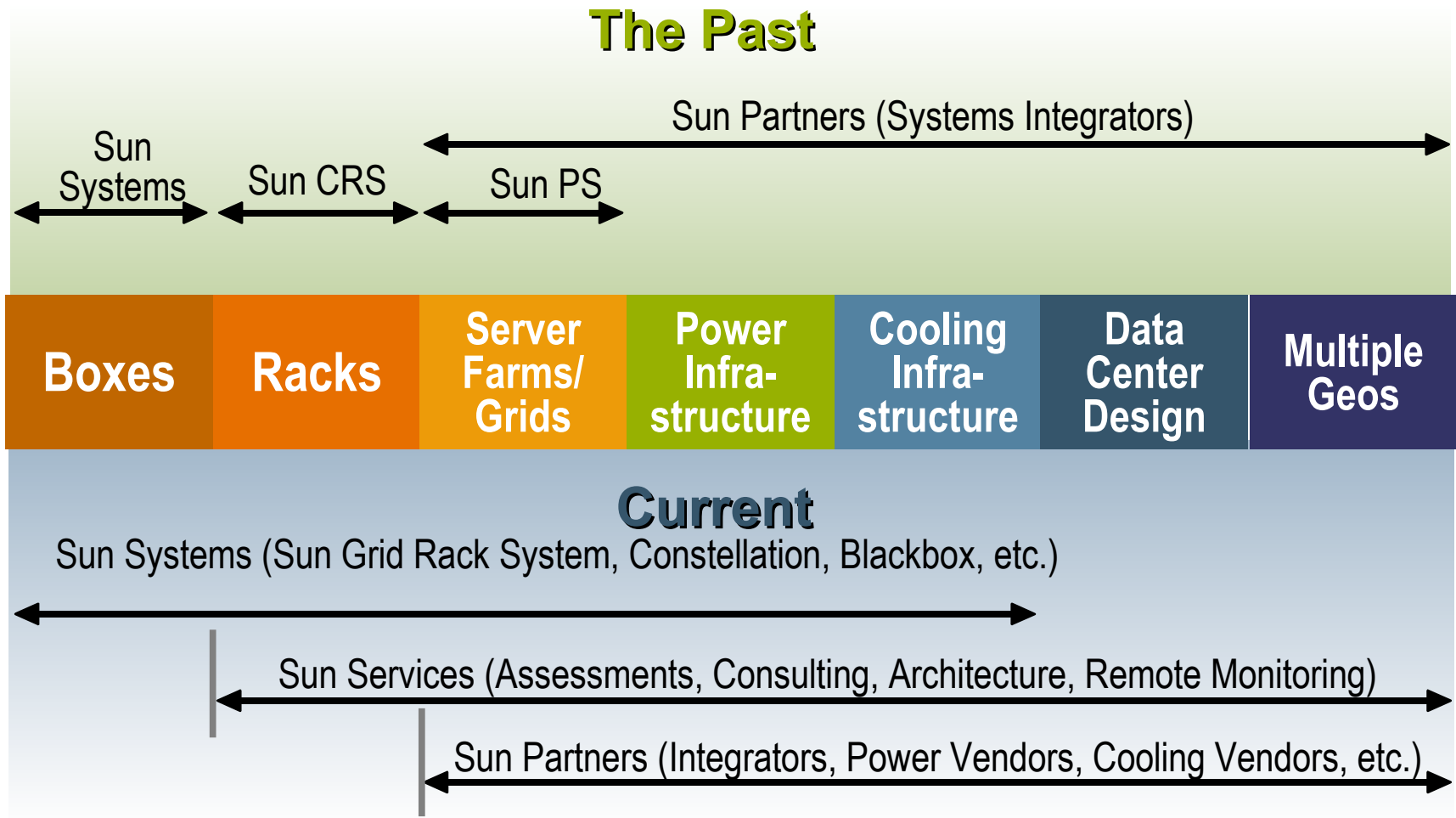


Sun
StorageTek
SL8500
Tape Library

Virtualization



The Data Center Value Spectrum



Eco Product Leadership

Sun Fire T1000



The Power of 32 Servers
9600watts

CMT



Replaced
with 7 servers
using 1900 watts

- 2X the performance
- 1/3 the power consumption
- 1/2 the space
- Qualifies for PG&E energy rebate program

SunRay Thin Clients

- Desktop runs on shared server
 - > Gets PC out of the office
 - > 10:1 – 50:1 SunRay to server ratio
 - > No client upgrades!
- Operational carbon savings
- Potential for huge carbon savings by avoiding the PC upgrade cycle and associated manufacturing impact



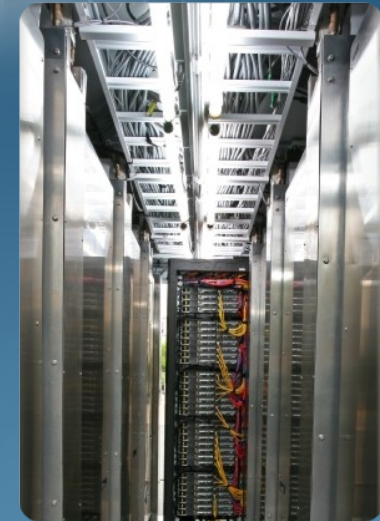
SunRay 2

- 4 watts
- Windows, Linux or Solaris desktop
- Standard monitor, keyboard, mouse

Project Blackbox

World's First Virtualized Datacenter

- 40% lower cooling cost
- 1/4 the space



Huge Opportunities for Virtualization Across the Infrastructure



Network



Application/Server



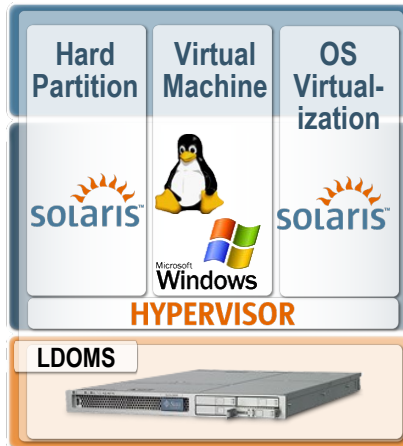
Storage

Look Left, Look Right

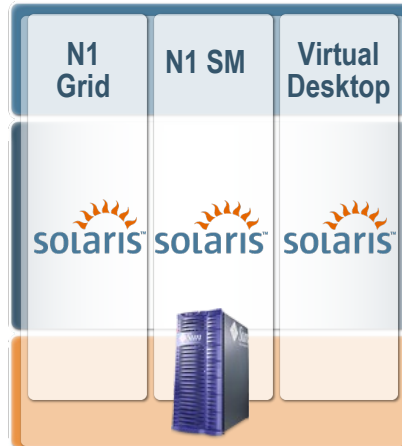
- Server consolidation adoption estimated at ~90%
- Virtualization adoption at ~40%, but growing rapidly
- Blade technology is re-emerging as one of several DC infrastructure building blocks
- Only ~30% of DCs have consolidated storage/data
- Virtual Desktop Infrastructure (VDI) is emerging, expected to grow even faster
- IT \$ will shift to virtual infrastructure management software/frameworks as price drops on engines/technology

Sun's Virtualization Technologies

Systems



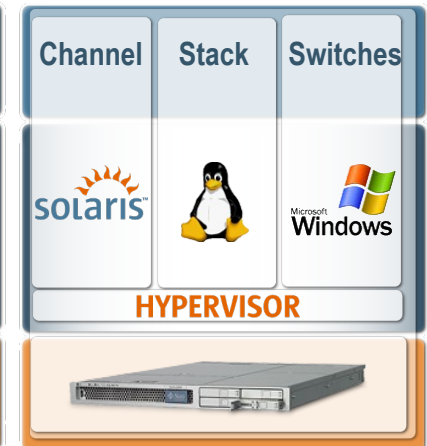
Applications



Storage



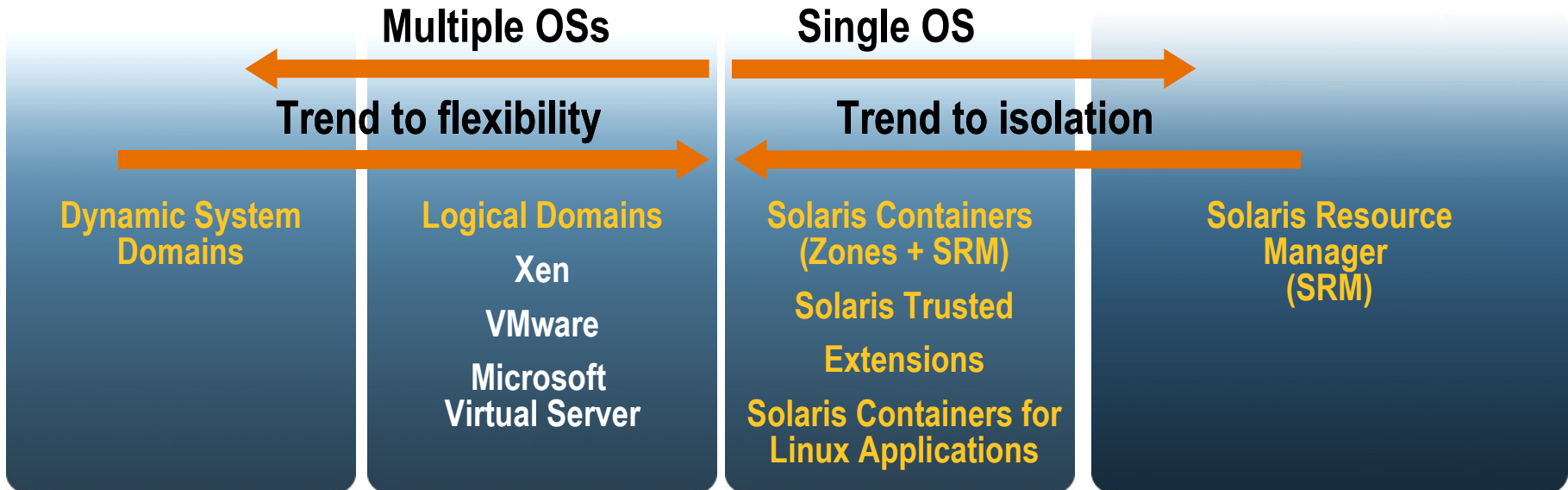
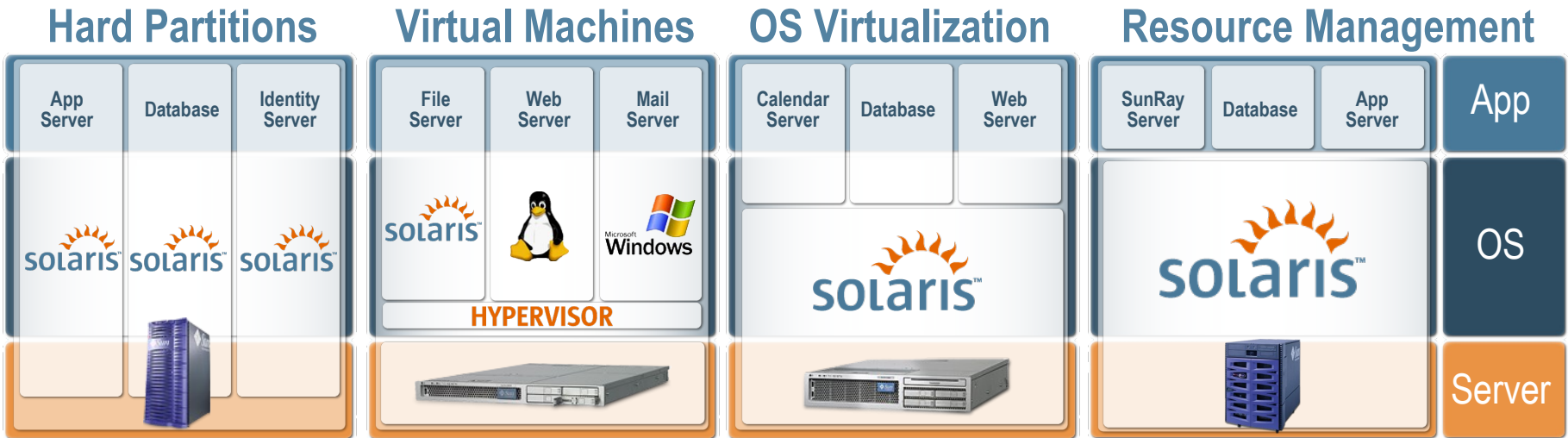
Network



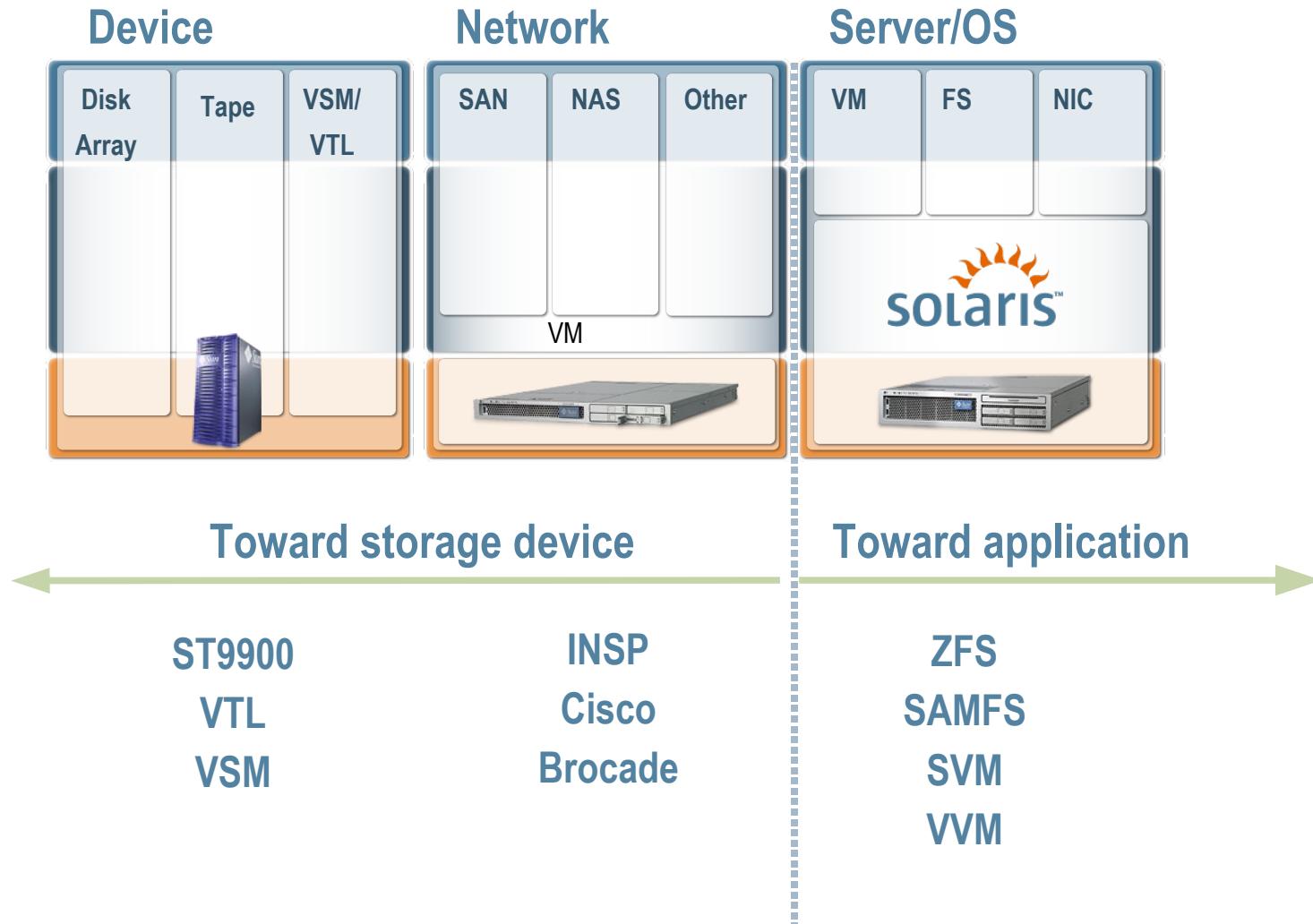
Broad Spectrum of Technologies and Solutions across the Infrastructure



Sun's System/OS Virtualization Spectrum



Storage Virtualization Spectrum



Tiered Storage Architecture



**Sun StorageTek SL8500
Tape Library**

- Older data is less valuable; use ILM to manage
- SL8500 40% increase in power efficiency
- 25–50% less space than comparable libraries
- 10x less energy than comparable disk array
- 2x drive capacity and performance with T10000 tape drive

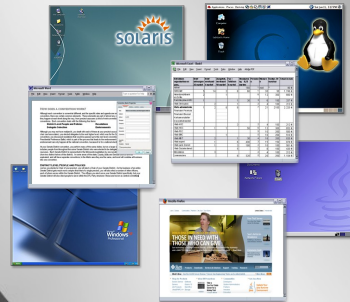
Sun Virtual Display Computing Offerings

Sun™ Secure Global Desktop Software

Enhance existing devices by providing secure access to applications of any type



Data Center



Sun Ray™ Software

Deploy virtual display clients for end-users that don't require a PC

Sun Ray Clients



Virtual Desktop Solution

Sun Ray and Secure Global Desktop

NEW!



Sun Ray 2

- 4 watts
- Windows, Linux or Solaris desktop
- Standard monitor, keyboard, mouse

- Desktop runs on shared server
 - > Uses less than 1/10th the energy as a typical PC
 - > Accesses Solaris, Linux, Windows, mainframes and AS/400 apps
 - > 10:1 – 50:1 Sun Ray to server ratio
 - > No client upgrades required!
- Virtual desktops enabled dynamically
- Customers avoid \$millions in energy and systems costs annually

Sun Eco Leadership



UltraSPARC® T1
Processor with
CoolThreads™
Technology

11/2005



SunFire™/
Sun SPARC®
Enterprise
T1000/T2000
Systems

12/2005



PG&E Rebate

8/15/2006

**100 Best
Corporate
Citizens**

2006 and 2007
Sun Named to
List of 100 Best
Corporate
Citizens

2006-2007

FORTUNE

Sun Named
“Greenest
Company Under
the Sun” by
Fortune Editor
David Kirkpatrick

4/2007



Open Work and
the CoolThreads
Servers Each
Won Flex Your
Power Awards

5/7/2007



UltraSPARC T2
Processor

8/2007

Sun European Datacenter Consolidation

Result: Sun Achieved Over 70% Utility Reduction and 80% Space Compression by Consolidating European Datacenters

- 80% reduction in footprint
- Over 70% reduction in energy costs (>\$115K/year)
- Refreshed 22 servers with 4 Sun high-efficiency models
- Optimized power from 2kW to 9kW per cabinet
- Enhanced storage utilization and management
- Improved performance and availability

Sun Bay Area Datacenter Consolidation

Result: Sun Achieved 60% Reduction in Utility Costs

- Phase 1: Hardware Consolidation
 - > Over 450% increase in compute power with about 1/2 the servers
 - > Over 240% increase in storage capacity with about 1/3 the storage devices
 - > Over 60% reduction in energy costs (\$860,000 savings in 9 months)
 - > Compressed datacenter space by 88%
 - > Reduced carbon emissions by 3,227 metric tons annually
- Phase 2: Move into Energy Efficient Datacenter
 - > Awarded nearly \$1 million rebates and awards
 - > Expect additional 30% KWh/mo and 32% utility cost savings
 - > Reduce carbon emissions by an additional 876 metric tons annually

Eco = Ecology + Economics

Sun Innovation	CO2 (tons)	Financial (\$)
OpenWork	~30,000	60 Million
Broomfield, CO datacenter	~630	100 Thousand
SunFire T1000/T2000 (Niagara)	~225,000	Over 300 Million
Eco Impact	Sun saves over 250,000 tons of CO2	Sun grows top line, drives out costs

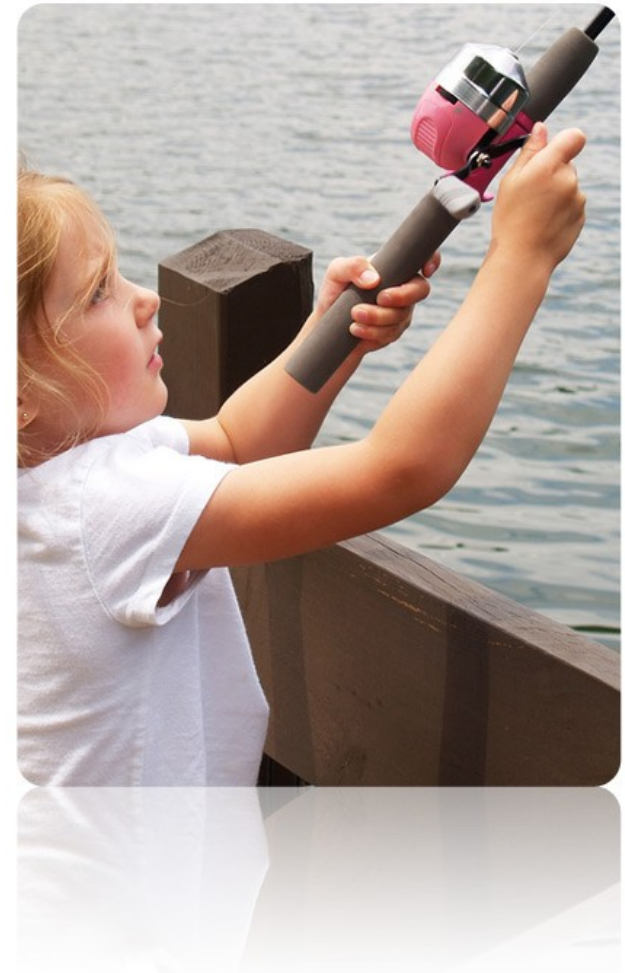
Share with Customers

Sun's Eco Tools

Learn How to Fish...

NEW!

- SunSM Eco Services Suite
 - > Assessment – Basic and Advanced
 - > Cooling Efficiency
 - > Optimization
- Sun Blade 6000 Power Calculator
- Energy Efficient Sun Reference Architecture
- Eco Datacenter Reference Guide
- Sun Blueprints
- Eco Resource Center on sun.com
- Eco Efficiency Whitepapers
- Eco Solution Center Case Study
- Free Eco Virtualization Workshop



Share Best Practices - Short Term Data Center Solutions

- Eliminate Unused Systems
- Organizational Changes
 - > Let the decision makers share in the savings
- Reduce Computer Equipment Consumption

Eliminate Unused Systems

Example: Eliminating Unused Systems

- Studies at Sun and another major computer manufacturer
- Aged servers with no use still in data centers
- 8%-10% of servers studied had no identifiable function
 - 150 of 1800 in one study
 - 354 of 3500 in another study
- At Sun, systems were turned off, kept in place 90 days
- If no complaints after crossing quarter boundary, removed

8%-10% of IT equipment load
11%-14% of total load
90 days or less to implement

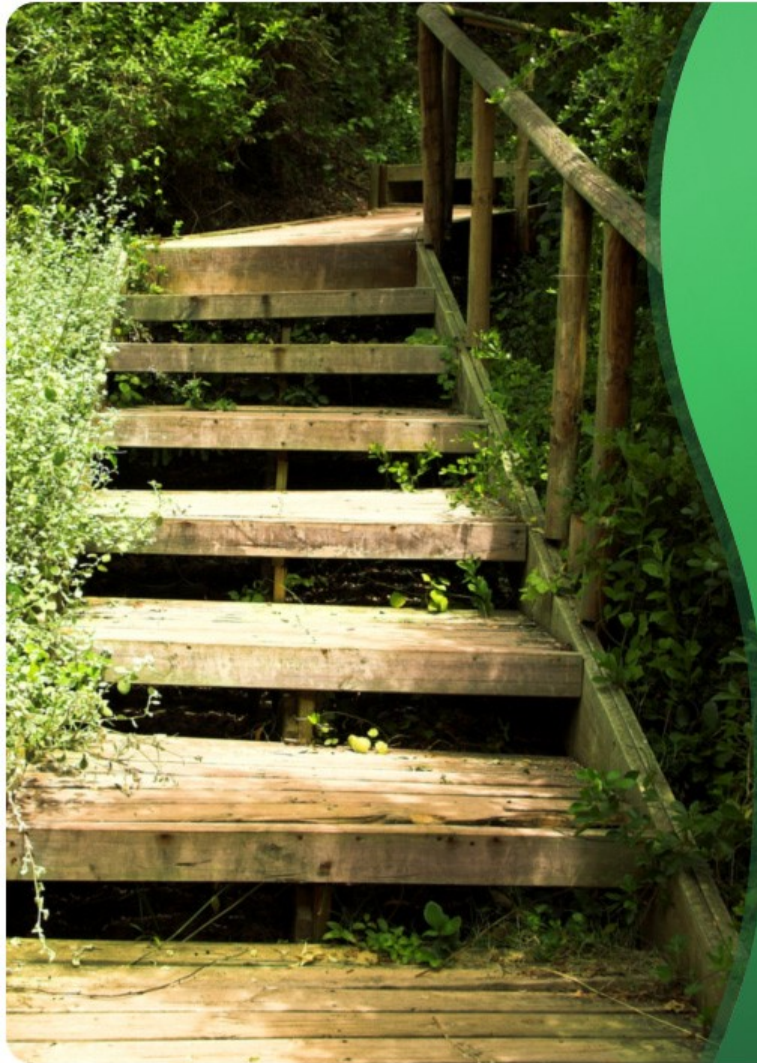
Let the Decision Makers Share the Savings

- Many organizations disconnect electric consumption from energy budget
 - CIO one of largest consumers of energy
 - VP of Facilities pays bill
- Align spending with budget responsibility
 - Give CIO electrical budget
 - Give Facilities IT capital budget
 - Allow for savings to get accounted for where they happen

Reduce Computer Consumption

- Benefits of reducing system consumption
 - 2:1 (or more) payoff
 - Each watt saved on IT floor = 2 watts or more not drawn from utility
 - No need to condition, distribute, cool unused watts
- Strategies
 - Buy smarter
 - Technology Refresh
 - Consolidation and virtualization

Sun's Simple 3 Step Approach to Improve Efficiency



1. Assess

Measure the current state of your datacenter and recommend ways to optimize space, power and cooling for better efficiency, utilization and ROI

2. Optimize

Upgrade to energy efficient Sun systems for improved performance, efficiencies and better datacenter economics

3. Virtualize

Expanded end to end approach to with new levels of Eco efficiency – both economic and ecological

Sun Eco Services Suite

Optimize your power usage and IT budget

A complete portfolio of Eco-related services

Designed to establish a baseline for existing conditions,

Identifies areas of improvement

Provide plans for optimizing energy usage, cooling, and general environmental conditions.

- The offerings include:
 - > Sun Eco Assessment Service for Datacenter (Basic or Advanced)
 - > Sun Eco Cooling Efficiency Service for Datacenter
 - > Sun Eco Optimization Service for Datacenter

Sun's Eco-Innovation Initiative – Leading by Example, Sharing with Customers

- Greening of the Datacenter - through Eco-Products, Eco-expertise, and an Eco-community
- Actionable methodology – assess, optimize, virtualize
- Leverages Systems, Software, Storage and Services
- Whitepapers, Reference Architectures, Blueprint guides, Tools (power calculators, etc)

Best Practices: DC Eco-Optimization

Implement an Energy Plan

- Improve Solution Design
- Optimize System Utilization
- Enable Power Management
- Retire Unused Systems
- Use Power Efficient Systems
- Accelerate Technology Refreshes
- Improve Storage Efficiency
- Improve Cooling Efficiency
- Improve Power Distribution Efficiency
- Match Infrastructure to SLAs

Thank You!

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